

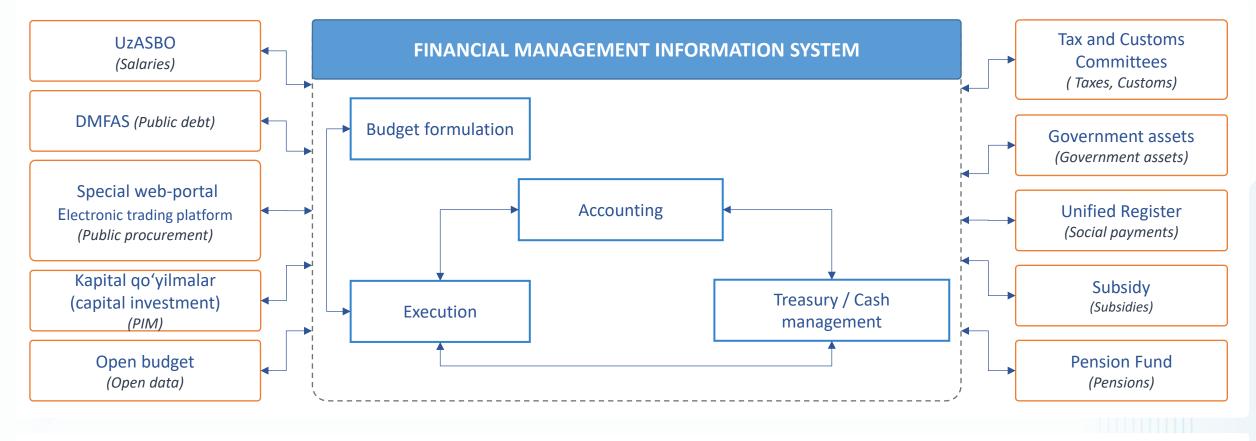
ACHIEVEMENTS, KEY ISSUES AND PROSPECTS OF DIGITALIZATION IN PUBLIC FINANCIAL MANAGEMENT IN UZBEKISTAN

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Deputy Minister of Economy and Finance

1	PFM SYSTEM ARCHITECTURE			
2	FMIS (DMBAT Information System)			
3	RESOURCE MANAGEMENT (Gazna-Resurs Information System)			
4	RESOURCE MANAGEMENT (e-RESURS Information System)			
5	REMOTE AUDIT SYSTEM (UzASBO, Davlat auditi, and e-RISK)			
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PFM SYSTEM ARCHITECTURE

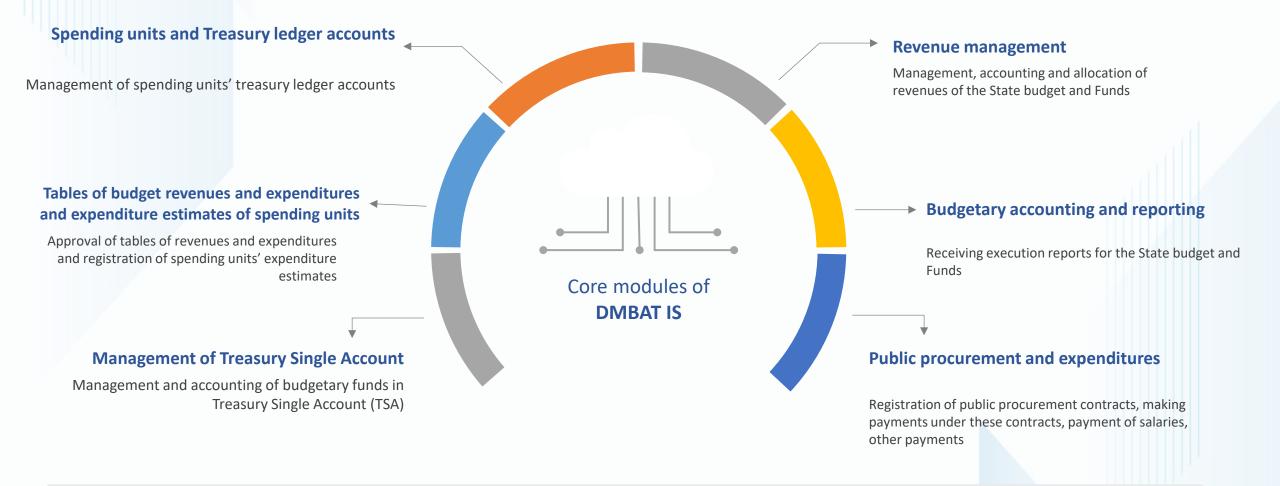


PROJECTS THAT WILL BE CARRIED OUT TO IMPROVE THE FINANCIAL MANAGEMENT INFORMATION SYSTEM

e-Budget	e-Pasport	Kapital qoʻyilmalar	e-Risk
(Planning)	(Database)	(PIM)	(Risk)

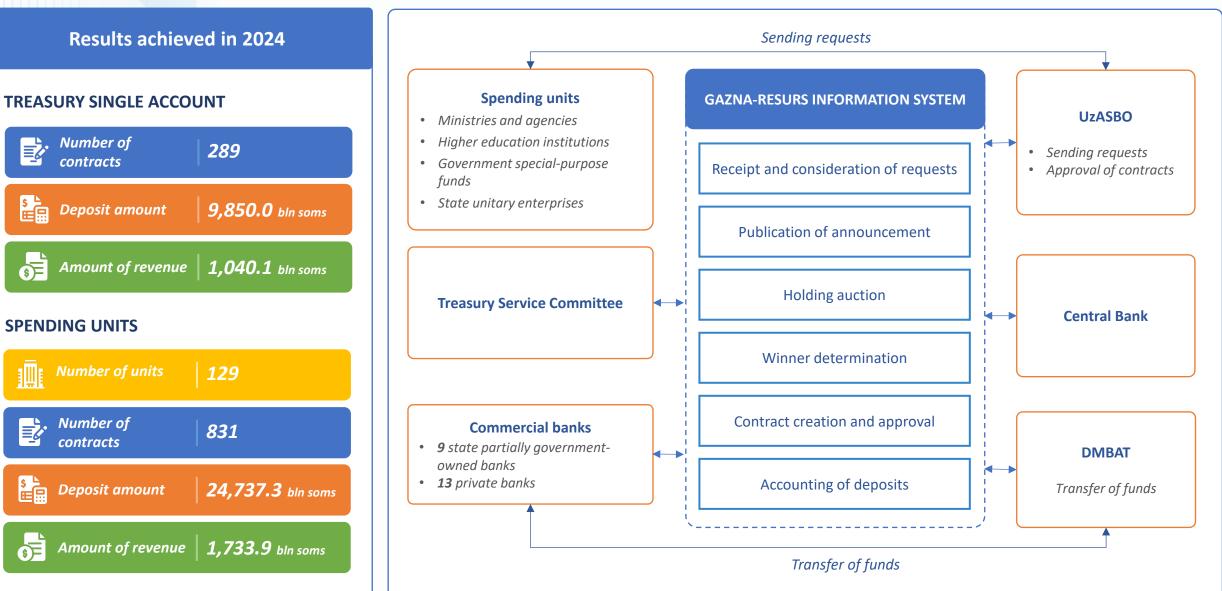
FINANCIAL MANAGEMENT INFORMATION SYSTEM (DMBAT IS)



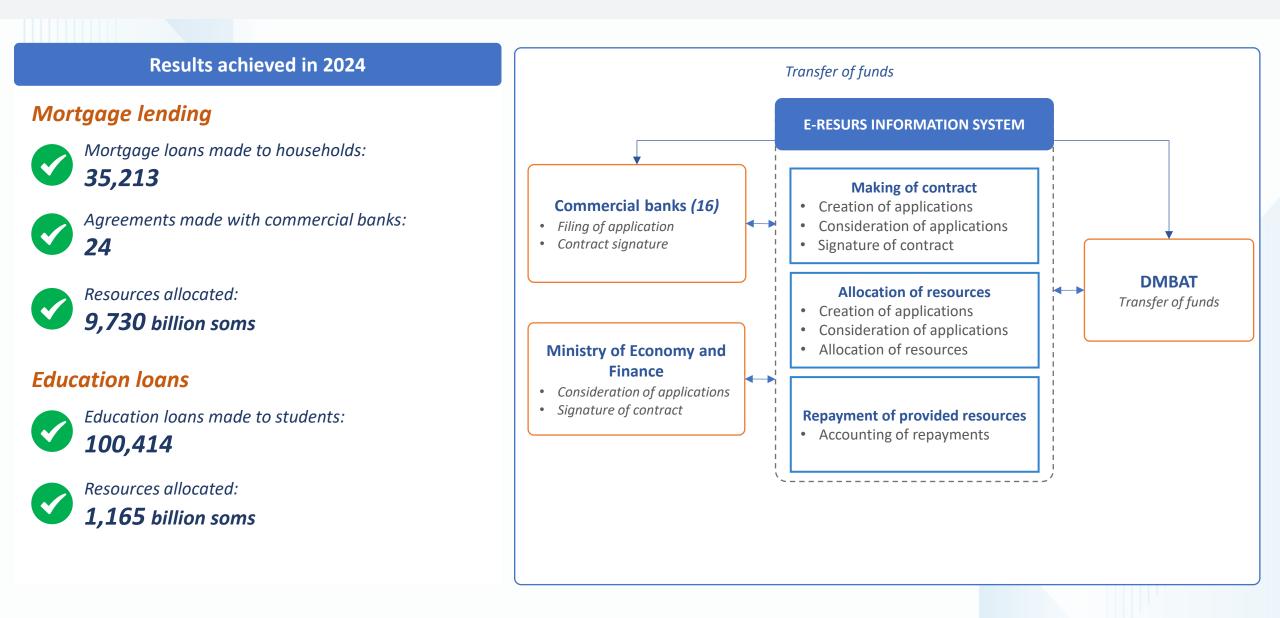


The Financial Management Information System (DMBAT) was refined in 2024 in view of International Public Sector Accounting Standards (IPSAS).

RESOURCE MANAGEMENT (Gazna-resurs Information System)



RESOURCE MANAGEMENT (*E-Resurs Information System*)



Internal auditors of ministries and agencies

35 ministries and agencies have created internal audit services.

Total number of staff in internal audit services is **325 people.**

Number of remote audits performed – **2,390** (this accounts for **39%** of auditees and for **24%** of total amount audited)

UzASBO

- More than **26,500** spending units
- 854 structural codes
- 21 types of automated reporting forms
- 67,898 expenditure estimates (2025)
- 23,383 staff plans (2025)
- **734** standardized types of payments
- More than **244,852** documents of legal nature are processed daily
- Average daily turnover is **1.4 million** payment documents sent from more than **563,000** accounts
- Transactions with revenue exceeding **10** *million* per month
- 58 types of databases from 32 ministries, agencies and banks

DAVLAT AUDITI

- Control activities are registered.
- Results of control activities are recorded.
- Performance of state financial control bodies and internal audit services is evaluated by the public.
- Auditees subject to audit with the citizens' participation are determined.

• 18 risks (criteria) have been defined in the following areas:

e-RISK

- Payroll management for spending units' personnel
- Payment of salaries and equivalent payments
- ✓ Public procurement

KEY CHALLENGES AND ISSUES



Use of AI in the PFM system, including in:

- consolidated budget formulation;
- cash management in the Treasury Single Account



Staff training in AI introduction / use in the PFM system

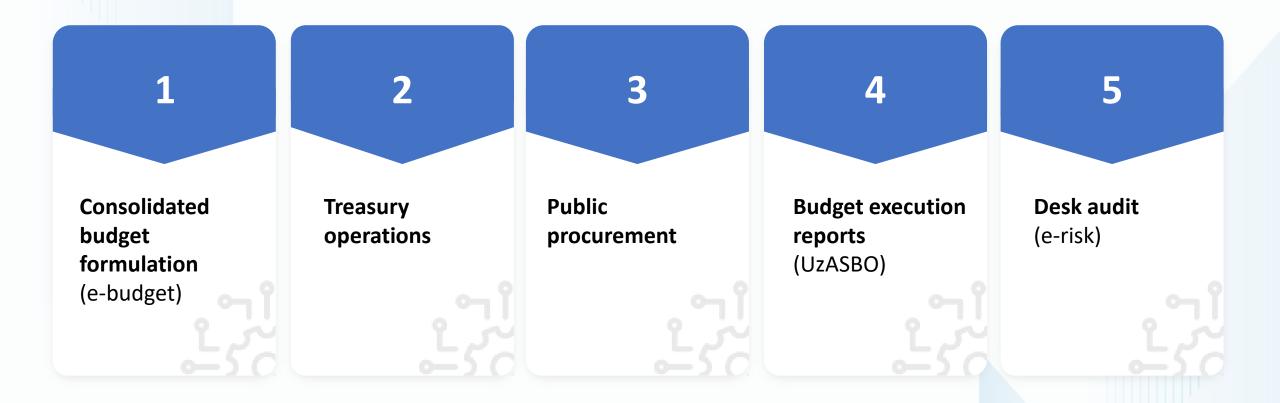


Regular improvement of the risk management methodology in the PFM system and integration of databases of ministries and agencies



Introduction of modern analytics tools to analyze and visualize data collected in the platform

Further digitalization:



THANK YOU