

BCOP: Up-to-date Impact & 2026-2030 Priorities

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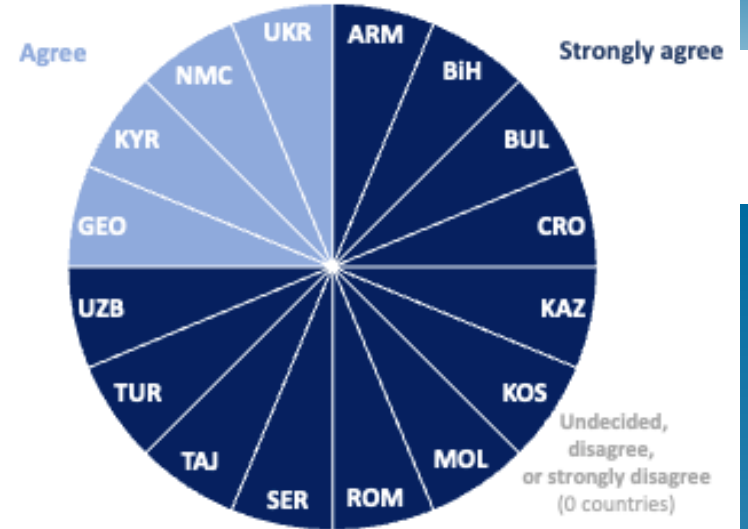
PEMPAL WNP Meeting

March, 2025, Vienna, Austria



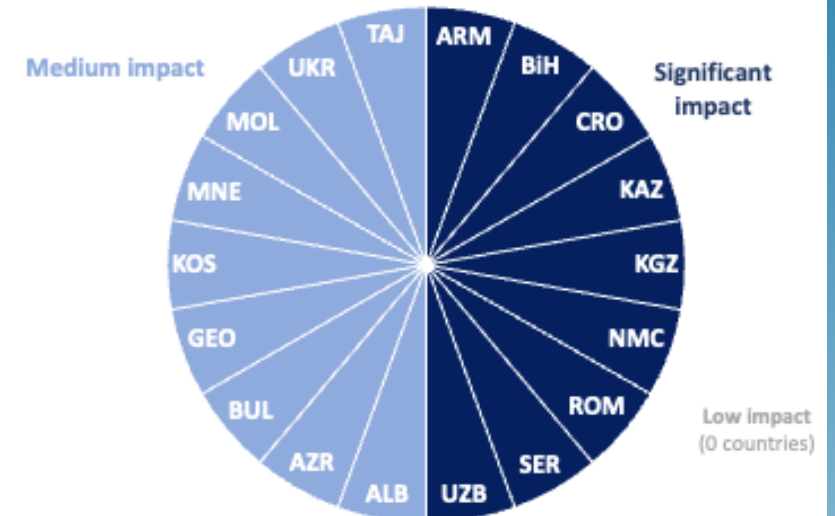
Members use BCOP knowledge to improve budget planning in their countries.

Participation in BCOP events and using the knowledge from BCOP materials/presentations has increased the professional knowledge/capacity of MoF staff



Source: BCOP membership survey, May 2024

Impact of BCOP on budget planning systems in 2021-2024



Source: PEMPAL Survey of Ministers, November 2024

BCOP has had an important impact on capacities and budget reforms:

- In the May 2024 BCOP members' survey on impact, **all surveyed countries reported that knowledge gained through BCOP has increased the capacities and has been used in reforms.**
- In the November 2024 Ministerial survey, **all BCOP countries reported that BCOP has had significant or medium impact on their budgeting systems.**
- In the BCOP's surveys on knowledge products (KPs – 10 BCOP KPs since 2021), **members rate the quality as high** and report that the products **are or will be used** to improve budgeting.
- Feedback from **anonymous post-event surveys and testimonials from plenary meetings confirm the usefulness and impact** (300+ documents developed and shared by BCOP).

There are **numerous concrete examples of use of BCOP knowledge.**

BCOP impacted member countries' budgeting in multiple thematic areas.

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- In recent years, BCOP has comprehensively worked on **seven key thematic budgeting areas**.
- All of the 19 BCOP member countries report the application of knowledge gained through BCOP in reforms for at least two thematic budgeting areas; **on average countries report impact in 3 or 4 budget planning areas**.

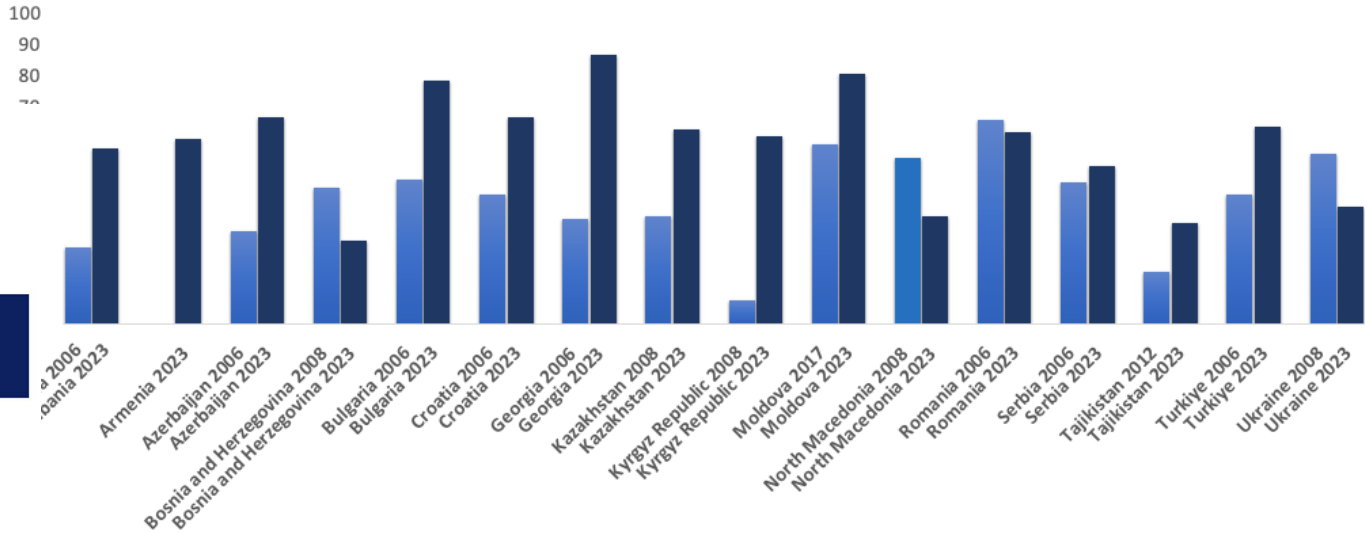
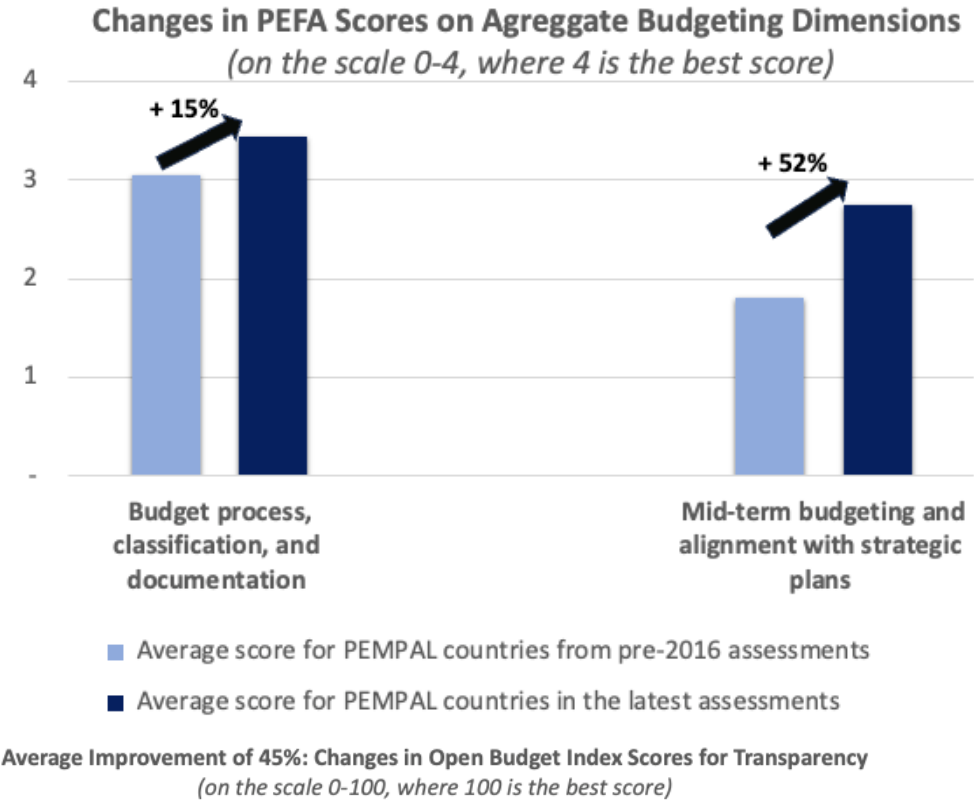
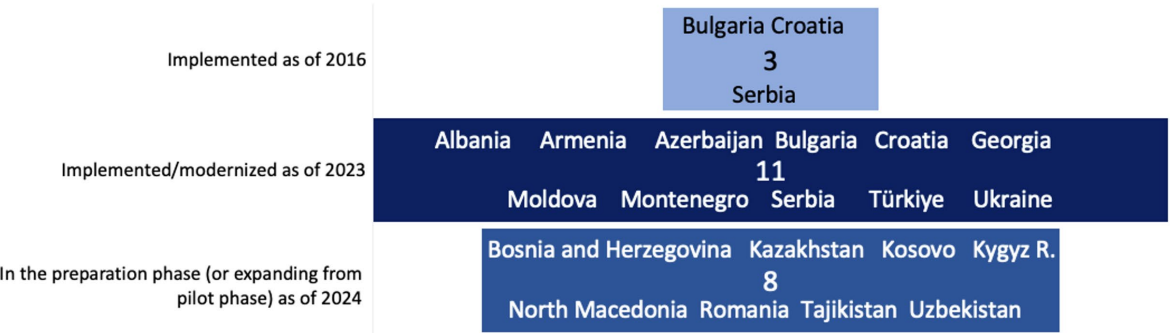
Area of Budgeting Reforms	BCOP Impact on Budget Planning																				
	ALB	ARM	AZR	BiH	BLG	CHE	CRO	GEO	KAZ	KOS	KGZ	MLD	MNE	NMC	ROM	SRB	TJK	TRK	UKR	UZB	
Public participation in budgeting																					
Budget transparency																					
Budget documentation clarity and accessibility																					
Program and performance budgeting																					
Introduction/strengthening spending reviews																					
Strategic planning and budgeting (recent)																					
Climate change responsive/green budgeting (recent)																					
Sources: BCOP thematic/KP and impact surveys (2018, 2020, 2022, 2023, 2024) and 2024 PEMPAL Survey of Ministers of Finance. Czechia and Hungary are not BCOP members.																					
<div><div></div>significant reforms with acknowledged BCOP impact</div> <div><div></div>planned reforms based on knowledge gained through BCOP</div>																					

International assessments confirm the impressive progress in budget function

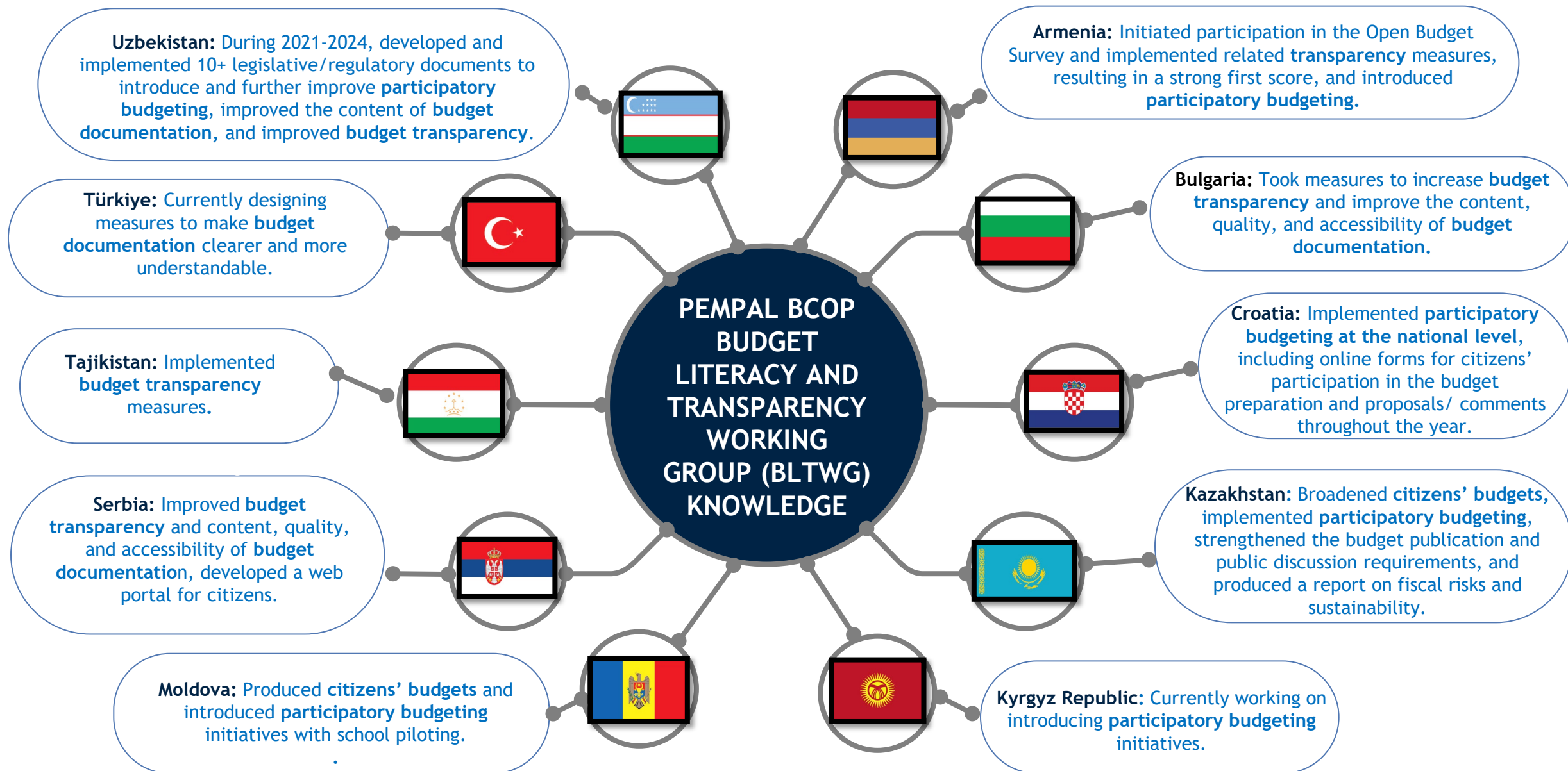
BCOP's work has contributed to the significant progress in the assessments of member countries' budgeting; the fundamental annual and mid-term budget planning and transparency processes are now set:

- 25% increase in PEFA scores for budget planning.
- Introduction/modernization of program and performance budgeting systems.
- 45% improvement in Open Budget Index for budget transparency

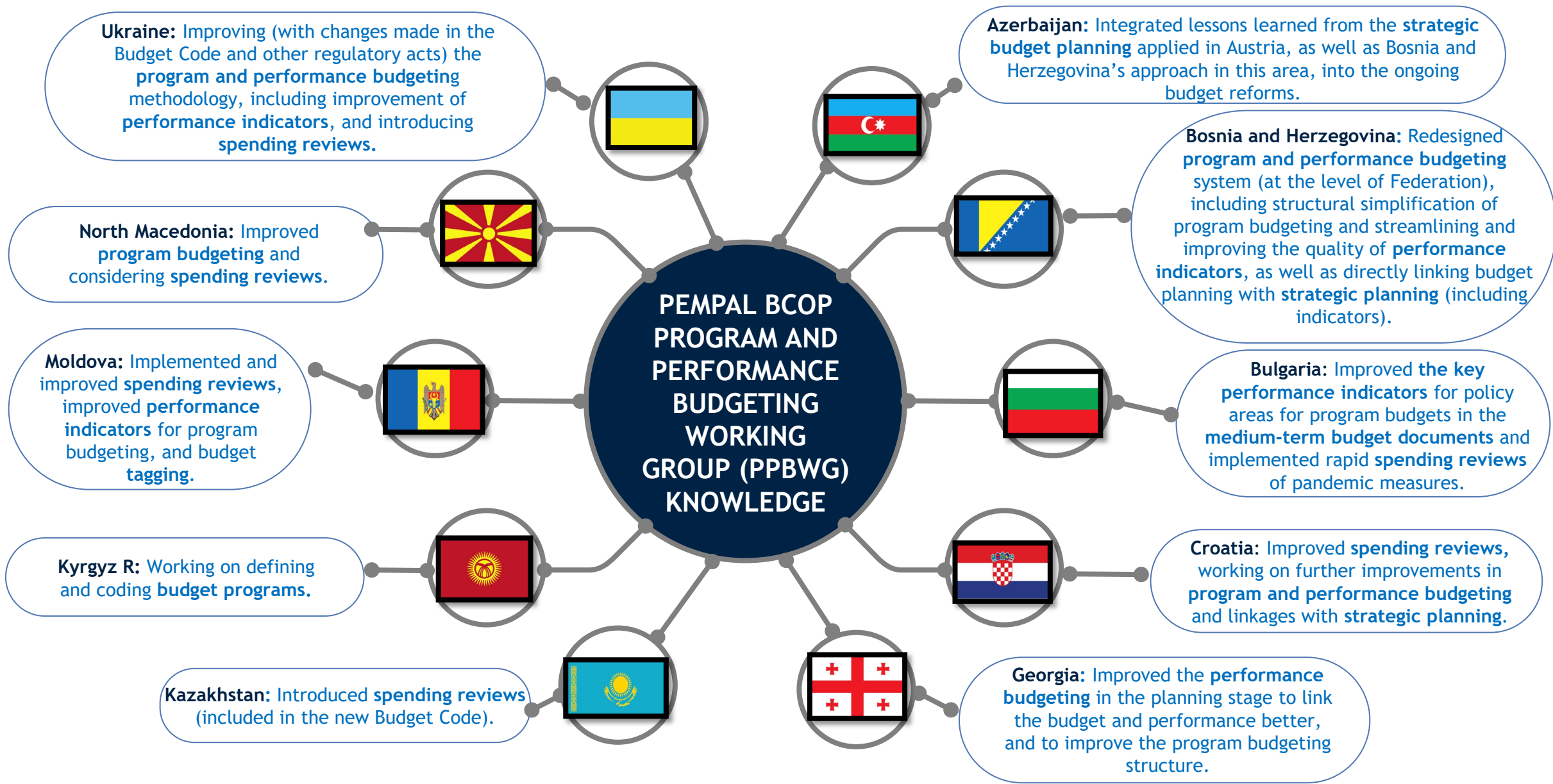
PEMPAL countries with program budgeting and the performance targets set at the program level
(based on BCOP's thematic surveys and discussions)



BUDGET TRANSPARENCY AND CLARITY AND PUBLIC PARTICIPATION: COUNTRY EXAMPLES OF HOW BCOP IMPACTED MEMBER COUNTRIES' PROGRESS



PROGRAM AND PERFORMANCE BUDGETING, SPENDING REVIEWS, AND LINKS TO STRATEGIC PLANNING: COUNTRY EXAMPLES OF HOW BCOP IMPACTED THE MEMBER COUNTRIES' PROGRESS



In 2026-2030, BCOP plans to expand its mission to more advanced budgeting reforms.



During the last BCOP plenary meeting, the Executive Committee made **a pivotal decision in light of new global budgeting trends** (including in OECD countries) **and BCOP members' discussions**:

- BCOP's mission will be advanced to encompass **more sophisticated and nuanced budgeting reforms that align with the government's strategic planning and public sector management goals.**
- As a result, BCOP is already working on reorganizing its working groups to establish three key areas of focus:
 1. **Budgeting for Development**
 2. **Budget Innovations and Openness**
 3. **Modern Fiscal Management Tools and Institutions**
- **BCOP member countries are now well poised for these more complex budgeting reforms** that can contribute to significant improvements in the effectiveness and efficiency of public sector spending.

New BCOP WG 1: Budgeting for Development



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- strengthened **mid-term budgeting**;
- full **alignment with strategic planning** at government, sectoral, and institutional level;
- **performance budgeting modernization and performance management**;
- utilization of **spending reviews** for prioritizing;
- integration of **budget tagging**, such as green, gender, SDG, well-being, equality budgeting, etc.;
- strategic **capital budgeting**; and
- advanced **monitoring and evaluation** tools.



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New BCOP WG 2: Budget Innovations and Openness



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- **modernization of budget documentation**, including further improvements in clarity and comprehensiveness and explanation of impact on different population groups;
- **implementation of proactive open budgeting** to involve key external stakeholders, including upgraded interactive open budget portals for inputs and real-time budget tracking; and
- application of **modern and emerging IT tools for budget planning** – for process automation, expenditure projections, policy scenario simulations, integration of budget data with performance data, predictive budgeting, dynamic budget adjustments, etc.



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New BCOP WG 3: Modern Fiscal Management Tools and Institutions



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- Broad area related to **ongoing fiscal management**, such as:
- **evolving budget departments/bodies** (modernized organization and roles and more strategic focus)
 - fiscal **consolidation**
 - fiscal **risks**
 - fiscal **rules**
 - **crisis management**
 - **independent fiscal institutions**
 - budget planning **comprehensiveness**
 - **cooperation with line ministries/agencies and with the centre-of-government** in budget planning



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BCOP will also upgrade its delivery mechanisms.



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- **MEMBERSHIP:** Retain the focus on senior budget officials and involve a **wider group of budget practitioners** in hybrid/virtual events. Participation from **other units/institutions** would be invited for relevant topics.
- **PARTNERSHIPS:** BCOP has close content partnerships with the OECD, IBP, and GIFT, comprising joint events, cross-participation, and content contribution in the events and knowledge materials. BCOP has also cooperated with the Coalition of Finance Ministers for Climate Action, PEFA Secretariat, and PEMNA. We will **further strengthen the partnerships with the key partners OECD and IBP/GIFT. Thematic cooperation with the EC** (primarily DG ECFIN) has also been initiated and we hope to strengthen it.
- **TRACKING PROGRESS:** Conducting **annual thematic surveys** in the key BCOP topics and have **member country annual reports** on their budgeting developments/plans.
- **BCOP VISIBILITY:** **Promoting BCOP more;** publishing news/blogs, including on MoF websites.

Wealth of BCOP's KPs and resource materials

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- BCOP published nine knowledge products since 2021 on the PEMPAL website, and an additional two KPs will be published shortly (*Use of Performance Information for Evidence-based Decision Making* and the *2024 Status in PPB in PEMPAL Countries Benchmarked to OECD Countries*).
- Updated listing of 300+ documents developed, presented, and shared by BCOP on regular basis, categorized by 16 budgeting topics.

Members of the BCOP ExCom (representing nine member countries throughout the whole region) and RT



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BCOP EXCOM TEAM MEMBERS:

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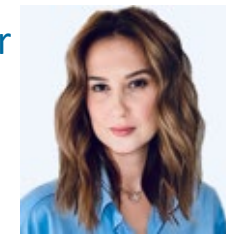


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THANK YOU!

