



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

PEMPAL STUDY TOUR TO THE NATIONAL TREASURY

40 Church Square, Budget Council Room

PROGRAMME 10-13 MARCH 2015

Objective: To meet with representatives from the Department of National Treasury¹ and the Collaborative Africa Budget Reform Initiative (CABRI) with the objective to discuss and exchange information on public finance reforms and peer learning approaches.

Rationale: In a meeting of PEMPAL² members on fiscal transparency and accountability on May 27-29, 2014 attended by 19 countries, the PFM reforms of South Africa were illustrated given their significant reform program and achievements in the Open Budget Index.

The Budget Community of Practice (BCOP) Executive Committee, comprising representatives from member countries from Albania, Armenia, Belarus, Bosnia and Herzegovina, Croatia, Kyrgyz Republic, Russian Federation and Turkey, requested to continue discussions with National Treasury representatives to discuss and learn more about these reforms. Specific areas of interest include budget formulation reforms (budget calendar, institutions involved, budget instructions format and content, how plans are linked with budgets), program budgeting and performance management reforms, monitoring and evaluation, and budget transparency reforms (including citizen engagement approaches and the role of CSOs in the budget process).

The BCOP Executive Committee is particularly interested in gaining more information on the Framework for Strategic Plans and Annual Performance Plans; Expenditure and performance reviews; Performance and delivery agreements; the National Evaluation Policy Framework; and guidelines and handbooks such as the Performance Information Handbook and Toolkit and Guidelines on Budget Programme Structures.

Given the BCOP Executive Committee's role in the strategic and operational oversight of the PEMPAL network, they are also interested in exchanging approaches with the Collaborative Africa Budget Reform Initiative (CABRI).

The Committee plan to share the learnings gained from the study visit with other members of the BCOP, who are currently represented by 21 member countries in the Europe and Central Asia region. In response to this request, the National Treasury and CABRI have prepared the following programme. Further details on logistics for study visit participants are provided in the separate information briefing.

DAY 0: 9 MARCH 2015 (MONDAY)

19:00 - Arrival and Welcome Cocktail at the Protea Hotel Capital, 390 Ngoyi Street

(National Treasury and CABRI representatives invited)

¹ The National Treasury in South Africa is the Central Budget Authority, similar to Ministry of Finance in PEMPAL countries.

² Refer to www.pempal.org for more information



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DAY 1: MARCH 10 2015 (TUESDAY)

Topic	Time	Presenter
Welcome, introduction and background <ul style="list-style-type: none"> Overview of the National Treasury Short review of the country's economy 	09:00 – 09:30	Michael Sachs Head: Budget Office
Setting the scene – PEMPAL BCOP Approach and Reform Priorities	09:30 – 10:00	Gelardina Prodani Deputy Chair BCOP Executive Committee, Ministry of Finance of Albania
Questions & Answers (Q&A)	10:00 – 10:15	
TEA	10:15 – 10:30	
Reforming the Budget <ul style="list-style-type: none"> History of budget reforms in South Africa <i>including budget transparency and citizen/CSO engagement reforms</i> Successes and challenges in implementing reforms and lessons learnt on how to manage the reform processes 	10:30 – 11:30	Kay Brown Chief Director: Expenditure Planning
Q&A	11:30 – 11:45	
Macroeconomic forecasting for South Africa <ul style="list-style-type: none"> Overview of South Africa's Macroeconomic strategy Preparation of Macro analysis and projections 	11:45 -12:45	Konstantin Makrelov Chief Director: Economic Policy
Q&A	12:45 – 13:00	
LUNCH	13:00 -14:00	
The Budget Framework in South Africa <ul style="list-style-type: none"> The link between the revenue envelope and ceilings Expenditure ceilings Medium Term Budget Policy Statement document Contingency reserve 	14:00 – 15:00	Mampho Modise Director: Fiscal Policy
Q&A	15:00 – 15:15	



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DAY 1: MARCH 10 2015 (TUESDAY) - continued

Topic	Time	Presenter
Budget Planning and Preparations <ul style="list-style-type: none"> Government's medium term planning Strategic planning Linking budget with planning Monitoring and Evaluation - M & E Tool Budget programme structures 	15:15 -16:15	Prudence Cele Budget Analyst: Public Finance
Q&A	16:15 – 16:30	
DINNER HOSTED BY NATIONAL TREASURY (Venue tbc)	18:30 for 19:00	

DAY 2: MARCH 11 2015 (WEDNESDAY)

Topic	Time	Presenter
Opening and reviewing previous day	08:45 – 09:00	
Budget calendar and process: <ul style="list-style-type: none"> Overview of transition from traditional to programme-oriented budgeting Budget Process Approval of Budget Budget Documentation 	09:00 – 10:00	Raquel Ferreira Director: Expenditure Planning
Q&A	10:00 – 10:15	
Legislation on the budget process: <ul style="list-style-type: none"> What is the legislative basis for the budget process? What role does Parliament play and how does it interact with line ministries and Treasury? 	10:15 – 11:15	Empie van Schoor Chief Director: Legislation
Q&A	11:15 – 11:30	
LUNCH	11:30 – 12:00	
Cultural Tour departing from Hotel at 13:00: RIETVLEI NATURE RESERVE followed by dinner at the reserve and a "braai" under the African skies		
DINNER PROVIDED BY PEMPAL (AT THE NATURE RESERVE) (National Treasury and CABRI representatives invited)	19.00-21.00	



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DAY 3: MARCH 12 2015 (THURSDAY)

Topic	Time	Presenter
Performance Monitoring and Evaluation: <ul style="list-style-type: none"> Guidelines on performance information and Toolkit Handbooks 	08:45 – 09:00	Prudence Cele Budget Analyst: Public Finance
Q&A	09:00 – 09:15	
Performance Monitoring and Evaluation: <ul style="list-style-type: none"> Expenditure and performance reviews 	09:15 – 10:15	Ronette Engela Head of Unit: Technical Assistance Unit
Q&A	10:15 – 10:45	
Performance Monitoring and Evaluation: <ul style="list-style-type: none"> Performance and delivery agreements 	10:45 – 11:45	Nolwazi Gasa Department of Performance Monitoring & Evaluation
Q&A	11:45 – 12:00	
Performance Monitoring and Evaluation: <ul style="list-style-type: none"> The National Evaluation Policy Framework 	12:00 – 13:00	Jabu Mathe Department of Performance Monitoring & Evaluation
Q&A	13:00 – 13:15	
LUNCH	13:15 – 14:15	
Roundtable to identify learnings (PEMPAL Study Visit Participants).	14.15-16.15	PEMPAL only
DINNER (IN THE HOTEL)	19.00-	PEMPAL only



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DAY 4: MARCH 13 2015 (FRIDAY)

Topic	Time	Presenter
<p>CABRI: Led by Neil Cole , Executive Secretary, CABRI Sharing experiences PEMPAL Overview</p> <p>BCOP Approach and Reform Priorities <i>(At the National Treasury premises)</i></p>	9:00 – 11:30	Deanna Aubrey, Strategic Adviser to PEMPAL, World Bank Gelardina Prodani – Deputy Chair of PEMPAL BCOP Executive Committee, Ministry of Finance of Albania
LUNCH (HOTEL) AND DEPARTURES	12.00-	