Presentation of the OECD Toolkit

Budget Transparency Toolkit
Practical steps for supporting openness,
integrity and accountability in
Public Finance Management

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#FiscalTransparency



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Some Features of the Budget Transparency Toolkit

- Timely, robust and reliable: evidence based, expertise
- Comprehensive: shared synthesis from the complementary work of different bodies in field
- Concise reference of actions and steps to improve
- Entryway to the various authoritative & detailed reference available materials
- Contributes in helping countries self-assess
- Looks forward: includes new in-process items, trends & processes



1. Examples of Public Participation in Budget Process

| Stage in budget and policy cycles | Participation mechanisms | Selected country examples |
|-----------------------------------|--|--|
| Executive | -Participatory National Planning | -Brazil |
| budget | -Pre-budget consultations | -Canada, Kenya, Ireland |
| preparation | -External expert review of macro/fiscal forecasts -Independent setting of key macro assumptions -Independent fiscal policy advisory body or council -Participatory budgeting | -Korea -Chile, Colombia -Ireland, Croatia -Numerous countries (Portugal) |
| Legislative | -Budget Strategy Statement, with public submissions | -Canada |
| consideration | -Main budget with public submissions | -Numerous countries |
| & enactment | -Public submissions to legislature on money bills -Parliamentary Budget Office | -Numerous countries -Australia, Croatia, Italy, USA |



2. Examples of Public Participation in Budget Process

| Stage in budget and policy cycles | Participation mechanisms | Selected country examples |
|---|--|---|
| Budget implementation | -Independent administrative review (tax, procurement) -Multi-stakeholder monitoring of revenue collection -Multi-stakeholder monitoring of public contracting -Community engagement in public investment projects -Participatory/external expert program evaluations -Participatory budgeting | -Numerous countries -EITI member countries -Open contracting partners -Mexico, Philippines -Korea -Numerous countries |
| Legislative review Supreme Audit oversight/social audit | -Committee reviews of agencies, public submissions -Citizen audit request body -Participatory performance auditing -Social audit | =USA -Korea -Philippines -India |



3. Examples of Public Participation in Fiscal Policies

| Stage in budget and policy cycles | Participation mechanisms | Selected country examples |
|-----------------------------------|--|---|
| Major new fiscal policy proposals | -Consultation by executive on new revenue policies -Consultation by executive on new expenditure policies -Participatory public expenditure review | -Numerous countries -Canada and others -UK |
| Public service delivery | -Complaints mechanisms -Social audit -Regular published surveys of service users -Citizen involvement in delivery/co-production | -Numerous countries -Uganda and others -Some OECD countries -South Africa |
| Public investment projects | -Consultation on social and environmental impacts -Geo-tagging and social monitoring | -Numerous countries -Philippines |



Possible Objections to Increased Public Participation in Fiscal Policies

- Costly
- Undermines existing democratic institutions
- o Fiscal issues: too complicated for general public
- Undermines decision making (& secrecy)
- Slows the policy process
- Influential and well-organized groups tend to dominate the process



Response to objections to increased public participation in fiscal policies

- Costly: not so much anymore thanks to IT
- Undermines institutions: complementarity
- Too complicated: Experts engage too
- Undermines decision making: classification prevails when justified & openness helps policy effectiveness and efficiency
- Slows process: but it improves quality & saves costs
- Influential groups domination: inclusion & dissemination efforts needed



Access to information and public participation: What difference does it make?

- Better resource allocation & provision of public services
- Improved response to the preferences of beneficiaries of services & constituencies
- Opportunity for marginalized groups to exert some influence in decisions that affect them
- Greater impact of actions that affect communities in social policies: health sector, community level public works, education, in a word, well-being
- Increases trust and citizen compliance (rules & taxes)



CONGRATULATIONS TO OECD! THANK YOU

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