



CROSS-COP LEADERSHIP MEETING

July 8-10, 2024, Vienna, Austria

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July 8-10, 2024, Hilton Vienna Plaza Hotel, Vienna, Austria

BACKGROUND AND OBJECTIVES

PEMPAL is the Europe and Central Asia (ECA) regional program, supporting a peer learning network of public finance professionals from more than 20 member countries. It facilitates the exchange of professional experience and knowledge transfer among public finance management (PFM) practitioners, aiming to contribute to strengthened PFM practices in member countries by developing and disseminating information on good PFM practices and their application. PEMPAL, funded from a multi-donor trust fund, was created in 2006 and has grown into a unique and globally renowned peer-learning mechanism, networking 1000+ public finance officials across the ECA region.

PEMPAL has a membership of Government officials from Ministries of Finance, national Treasuries, and other related central agencies that are responsible for government budget planning, preparation, execution, monitoring, and coordination/harmonization of the internal audit and internal control function. It is organized into three thematic communities of practice (COPs): Budget, Internal Audit, and Treasury. Each COP has its own membership and COPs' activities address key PFM priorities of member countries. COPs' annual action plans are approved by its Executive Committees comprising volunteer representatives from the member countries and endorsed by the program Steering Committee. The network is currently operating under the 2017-2025 PEMPAL Strategy.

Peer-to-peer learning is the main instrument used in PEMPAL. Participants work together face-to-face and online to share knowledge and develop approaches to addressing common PFM problems. In contrast with traditional training approaches, participants formulate their own activity plans and play the role of experts within the peer groups, so they are not only receivers but also providers of technical assistance. Types of activities include sharing and creation of knowledge through face-to-face learning events, virtual meetings, study visits, and the development of knowledge products. More information is available at https://www.pempal.org/.

PEMPAL Leadership meetings are held periodically to discuss issues of strategic importance for PEMPAL network development. These meetings include the three **COP Executive Committees,** the PEMPAL Steering Committee (including donors), and the World Bank Resource Team. The next PEMPAL Leadership meeting is scheduled for July 8-10, 2024 in Vienna, Austria.

The objectives of the PEMPAL Leadership meeting in Vienna are to:

- i) familiarize and/or update the COPs' Executive Committees with the PFM practices in Austria,
- ii) review PEMPAL's up-to-date progress and get COPs' perspectives,
- iii) brainstorm for PEMPAL beyond FY25, and
- iv) plan for the whole-of-network meeting (tentatively proposed for Spring 2025).

The event will include three days of meetings. Around 50 participants are expected. Following the tradition of PEMPAL Leadership meetings, the first day of the meeting will be dedicated to familiarization with the PFM system of the hosting country. The second day of the meeting will be devoted to reporting on PEMPAL's up-to-date progress and COPs' perspectives and to brainstorming for PEMPAL beyond FY25. The first part of the morning of the third day will be used to initiate the planning of the whole-of-network PEMPAL meeting in FY25. Finally, the meeting will conclude with a meeting of the PEMPAL Steering Committee, an oversight body for the PEMPAL program comprising representatives of the program donors, as well as Chairs and Deputy Chairs of COPs' Executive Committees.

17:00

Preparation meeting of the World Bank Team for the content preparations (meeting at the lobby)

19:00

Welcome reception

AGENDA | DAY 1: THEMATIC PRESENTATIONS OF THE AUSTRIAN PFM SYSTEM | MONDAY, JULY 8, 2024

09:00 Welcome and Introductions

Welcome participants, present the event objectives, participant introductions, and overview of the agenda for Day 1.

Adrian Fozzard | Practice Manager, Governance, World Bank; and PEMPAL Steering Committee Chair

Peter Part | Ministry of Finance of Austria, DG Budget-Staff Division Moderator:

Arman Vatyan | PEMPAL Team Leader, World Bank

09:20 Austrian Public Financial Management and Current Trends

General overview of Austrian public administration and PFM to set the scene for the following presentations. Q&A.

Magdalena Mandl | Ministry of Finance of Austria, Budget Strategy, Spending Reviews and International Affairs

10:15 Coffee and networking break

10:45

Managerial Accountability across Budget Planning and Budget Execution in Austria

Familiarization with Austrian Budget Process practices. Q&A.

Daniel Bierbaumer | Ministry of Finance of Austria, Budget Planning and Controlling

11:45 Outcome Orientation in Austria

Introduction to the Austrian Performance Management Practices: Performance Budgeting and Regulatory Impact Assessments. Q&A.

Roland Schneider | Ministry of Finance of Arts, Culture, Sports and Public Service, Federal Performance Management Office

12:30 Lunch

14:00 Internal Audit Processes in Austria

Overview to the internal audit process in the Austrian Ministry of Finance. Q&A.

Markus Erlmoser | Ministry of Finance of Austria, Internal Audit

14:45 Coffee and networking break

15:00 Digitalization of Austrian PFM

Familiarization with digitalization practices across PFM elements. Q&A.

Martin Prieler | Ministry of Finance of Austria, IT Organization Accounting and Payment Transactions

Thomas Knap | Ministry of Finance of Austria, IT Organization Accounting and Payment Transactions

15:45 Day 1 Wrap up

Summarize the key take aways.

Adrian Fozzard | Practice Manager, Governance, World Bank; and PEMPAL Steering Committee Chair

Arman Vatyan | PEMPAL Team Leader, World Bank

16:00 End of Day 1

19:00 Dinner in the hotel

AGENDA | DAY 2: PEMPAL PROGRESS, COP PERSPECTIVES, AND BRAINSTORMING FOR PEMPAL BEYOND FY25 | TUESDAY, JULY 9, 2024

09:00 Introduction of Day 2 Agenda

Provide an overview of the agenda expected outcomes for Day 2.

Naida Carsimamovic Vukotic | World Bank PEMPAL Resource Team

09:10 EU Perspective

Vincent Bigot | Economic and Policy Analyst, Directorate-General for International Partnerships

09:25 PEMPAL Network Progress

Review the results of the implementation of the PEMPAL Strategy since FY22. Q&A.

Arman Vatyan | PEMPAL Team Leader, World Bank

09:45

COPs' Perspectives: Up-to-date Progress, Proposed FY25 Action Plans, and Forward-Looking Vision

Review the results of the implementation of the PEMPAL Strategy since FY22.

BCOP:

Aynur Bakaybaeva | BCOP Chair

Naida Carsimamovic Vukotic | World Bank PEMPAL Resource Team, BCOP RT

Member

COP's Perspectives: Q&A

TCOP:

Erekle Gvaladze | TCOP Chair

Elena Nikulina | World Bank Senior Public Sector Specialist and TCOP Resource

Team Leader

COP's Perspectives: Q&A

IACOP:

Tatjana Trajkovska | IACOP Chair

Ruslana Rudnitska | IACOP Resource Team Member

COP's Perspectives: Q&A

Coffee and networking break

12:00

PEMPAL beyond FY25: Brainstorming Session 1. Objective and Principles; Thematic Agenda, Learning, and Sustainability

Adrian Fozzard | Practice Manager, Governance, World Bank; and PEMPAL Steering Committee Chair

Elena Nikulina | World Bank Senior Public Sector Specialist, PEMPAL TCOP Resource Team Leader, World Bank

Arman Vatyan | PEMPAL Team Leader, World Bank

13:00

Lunch

14:00 SECO Perspective

Aurèle Cotton | Program Manager, State Secretariat for Economic Affairs, Switzerland

14:15 PEMPAL beyond FY25: Brainstorming Session 1. Parallel Group Discussions

Consider options and gather ideas for planning for post-FY25 PEMPAL. Validate or amend the PEMPAL objectives and principles. Consider options for future thematic agenda, and the learning methods. Consider options to ensure PEMPAL's sustainability. Parallel Group Discussions in 3 groups.

Coffee break (during this session)

15:45

PEMPAL beyond FY25: Brainstorming Session 1. Reports on Outcomes of Group Discussions

17:00 PEMPAL beyond FY25: Brainstorming Session 2. Process

Arman Vatyan | PEMPAL Team Leader, World Bank

17:15 PEMPAL beyond FY25: Brainstorming Session 2. Plenary Discussion

Consider options and gather ideas for planning for post-FY25 PEMPAL. Consultation and decision-making process for the new strategy.

17:45 End of Day 2

19:00 Dinner at Café Landtmann

AGENDA | DAY 3: FINALIZING THE DISCUSSION ON PEMPAL BEYOND FY25 AND STEERING COMMITTEE MEETING | WEDNESDAY, JULY 10, 2024

09:00

Presentation of the Organizational Parameters for the Whole-of-Network Meeting

Potential dates, locations, duration, and invitees. Q&A.

Galina Kuznetsova | World Bank Senior Financial Management Specialist, TCOP Resource Team Member, World Bank

09:20

Planning of the Whole-of-Network Cross-COP Meeting in FY25: Table Discussions

Gather inputs to start organizing the whole-of-network meeting (after approval of the SC). Discussions around tables.

09:50

Planning of the Whole-of-Network Cross-COP Meeting in FY25: Reports on Outcomes of Table Discussions

10:30 Meeting Wrap Up

Summarize the key take aways and plan for next steps.

Adrian Fozzard | Practice Manager, Governance, World Bank; and PEMPAL Steering Committee Chair

11:00 Coffee and networking break

11:30 Steering Committee meeting (members only)

13:30 Lunch

14:30 End of Day 3

Departures on July 10 evening or on July 11, 2024. For those departing on July 11, dinner will be served on July 10 in the hotel from 19.00 to 21.00.

