





- The link between the revenue envelope and ceilings
- Expenditure ceilings
- Medium Term Budget Policy Statement document
- · Contingency reserve



The link between the revenue envelope and ceilings

- Revenue needs to be considered at the same time as expenditure in order to determine a consolidated picture of government operations
- Spending will need to respond to revenue projections
- Government revenue is typically directed to a common revenue pool before it is distributed (the NRF in the case of South Africa)
- · The practice of resource earmarking is discouraged



Deciding the revenue envelope: the South African context

Determining the macroeconomic forecast

Table 2.2 Macroeconomic performance and projections, 2011 - 2017

| Calendar year | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|------------------------------------|-----------------|---------|---------|----------|---------|---------|---------|
| Percentage change | Actual Estimate | | | Forecast | | | |
| Final household consumption | 4.9 | 3.4 | 2.9 | 1.2 | 2.0 | 2.6 | 3.0 |
| Final government consumption | 1.7 | 3.4 | 3.3 | 1.9 | 1.6 | 0.7 | 0.7 |
| Gross fixed-capital formation | 5.7 | 3.6 | 7.6 | -0.6 | 2.2 | 3.4 | 3.8 |
| Gross domestic expenditure | 4.9 | 3.9 | 1.4 | 1.1 | 2.4 | 2.7 | 3.1 |
| Exports | 4.3 | 0.1 | 4.6 | 0.9 | 3.3 | 4.6 | 5.0 |
| Imports | 10.5 | 6.0 | 1.8 | -0.3 | 4.6 | 5.3 | 5.5 |
| Real GDP growth | 3.2 | 2.2 | 2.2 | 1.4 | 2.0 | 2.4 | 3.0 |
| GDP inflation | 6.7 | 5.5 | 6.0 | 6.1 | 6.1 | 5.5 | 5.5 |
| GDP at current prices (R billion) | 3,025.0 | 3,262.5 | 3,534.3 | 3,801.7 | 4,112.8 | 4,443.2 | 4,829.9 |
| CPI inflation | 5.0 | 5.7 | 5.8 | 6.1 | 4.3 | 5.9 | 5.7 |
| Current account balance (% of GDP) | -2.2 | -5.0 | -5.8 | -5.8 | -4.5 | -4.9 | -5.2 |



Deciding the revenue envelope: the South African context (continued)

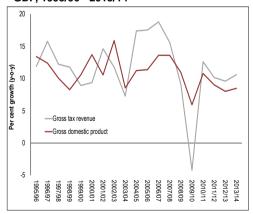
- · Work out how much money comes into the National Revenue Fund
 - Tax revenue
 - Non-tax revenue (Provinces, entities, SSF's, RDP)
- The revenue analysis working committee meets regularly to determine revenue projections for the Medium Term Expenditure Framework
- The committee is comprised of representatives from:
 - · National Treasury
 - SARS
 - SARB
- The committee discusses and debates trends in tax revenue and form a consensus view on the revenue outlook for the new MTEF



The South African context (continued)

- Tax revenue is highly sensitive to economic performance
- During 1995/96 to 1999/00, nominal gross tax revenues grew at annual average of 12.1 per cent.
- From 2001, revenue performance accelerated, buoyed by strong commodity prices and improved tax administration, with growth rates in excess of 17 per cent after 2004
- Revenue declined by 4.2 per cent in 2009/10 as a result of the global financial crisis
- Since then growth in tax revenue has stabilised, but weakening economic performance has resulted in slowing revenue growth

Nominal growth in gross tax revenue and GDP, 1995/96 - 2013/14





Deciding the revenue envelope: the South African context Budget revenue, 2011/12 - 2017/18

| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 |
|--|---------|---------|-----------|-----------|-----------------------|-----------|-----------|
| R million | | Outcome | | Revised | Medium-term estimates | | |
| Taxes on income and profits ¹ | 426 584 | 457 314 | 507 759 | 556 700 | 620 890 | 678 652 | 744 473 |
| of which: | | | | | | | |
| Personal income tax | 250 400 | 275 822 | 309 834 | 350 000 | 393 890 | 433 842 | 479 189 |
| Corporate income tax | 151 627 | 159 259 | 177 324 | 183 000 | 202 032 | 218 211 | 236 691 |
| Taxes on payroll and workforce | 10 173 | 11 378 | 12 476 | 13 200 | 14 690 | 16 140 | 17 800 |
| Taxes on property | 7 817 | 8 645 | 10 487 | 12 603 | 13 692 | 14 823 | 16 089 |
| Domestic taxes on goods | 263 950 | 296 921 | 324 548 | 355 718 | 389 427 | 422 378 | 458 883 |
| of which: | | | | | | | |
| VAT | 191 020 | 215 023 | 237 667 | 260 600 | 283 794 | 313 690 | 346 711 |
| Taxes on international trade | 34 121 | 39 549 | 44 732 | 40 779 | 42 576 | 47 207 | 52 466 |
| Tax revenue | 742 650 | 813 826 | 900 013 | 979 000 | 1 081 275 | 1 179 199 | 1 289 711 |
| Non-tax revenue ² | 24 402 | 28 468 | 30 626 | 27 006 | 19 038 | 23 302 | 21 143 |
| of which: | | | | | | | |
| Mineral and petroleum | 5 612 | 5 015 | 6 439 | 5 636 | 6 22 1 | 6 730 | 7 301 |
| less: SACU ³ payments | -21 760 | -42 151 | -43 374 | -51 738 | -51 022 | -36 513 | -45 444 |
| Main budget revenue | 745 291 | 800 142 | 887 265 | 954 269 | 1 049 291 | 1 165 988 | 1 265 409 |
| Provinces, social security funds | 96 873 | 108 594 | 120 838 | 136 722 | 139 564 | 165 526 | 174 122 |
| and selected public entities | | | | | | | |
| Consolidated budget revenue | 842 165 | 908 737 | 1 008 103 | 1 090 991 | 1 188 855 | 1 331 514 | 1 439 531 |
| As percentage of GDP | | | | | | | |
| Tax revenue | 24.1% | 24.5% | 24.9% | 25.2% | 25.8% | 26.0% | 26.2% |
| Budget revenue | 24.2% | 24.0% | 24.6% | 24.6% | 25.0% | 25.7% | 25.7% |
| GDP (R billion) | 3,080.9 | 3,327.6 | 3,609.8 | 3,879.9 | 4,191.8 | 4,538.8 | 4,926.1 |
| Tax/GDP multiplier | 1.13 | 1.20 | 1.25 | 1.17 | 1.30 | 1.09 | 1.10 |

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What is an expenditure ceiling?

- An expenditure ceiling refers to an overall restriction on the outcome of all or most government expenditure and is well established well in advance of the start of a budget preparation period
- It is an independent decision on the maximum level of government expenditure, and is used as an instrument to enforce aggregate expenditure discipline
- The process of setting the ceiling before the negotiations guides the preparation and execution of the budget



Why expenditure ceilings matter?

- To avoid the tendency to expand the size of government sector without a corresponding increase in revenue
- Cases of fiscal deterioration in many countries due to imprudent government spending
- · Foster fiscal discipline
- Formalised restrictions on aggregate expenditure can be a valuable component of a framework intended to fiscal sustainability



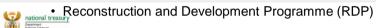
Some considerations regarding an expenditure ceiling?

- Balance has to be struck between the ambition to enforce expenditure discipline and allowing for justified variations in expenditures including:
 - The impact of inflation
 - Unexpected expenditure
- Setting of ceilings is not a homogenous process, as it is largely dependent on the context of fiscal, economic and political conditions
- Principles for establishing the expenditure ceilings need to be explicitly linked with other fiscal objectives
- Is the ceiling going to be a unilateral government commitment or is there scope for it to be translated into legislation



Expenditure ceilings: the South African context

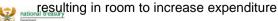
- The expenditure path in South Africa is driven by:
 - Revenue developments
 - The expected path of government debt
 - Current and expected economic growth
 - Social needs
- Fiscal policy responds differently to different crises:
- 1989-1993
 - Most severe recession experienced by South Africa
 - Fiscal policy very expansionary resulting in large deficits
 - · Global slowdown
 - · Politically motivated expenditure
 - · Limited political legitimacy to increase tax revenue further
 - Fiscal responses (1993-1996)



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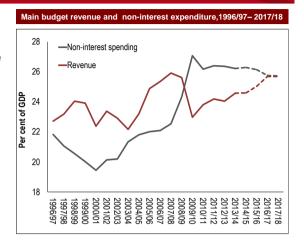
Expenditure ceilings: the South African context

- The deficit remained stubbornly high because
 - · Driven by need to begin addressing historical inequalities
 - · Effort to meet basic needs
 - · Higher public spending seen as important element of growth
 - · Wage bill accelerated strongly
- 1997-2004
 - Growth, Employment and Redistribution (GEAR) informed by the need to stabilise the macro economy
 - Expenditure cuts in education, economic services and health in 1997/98
 - · Prudent fiscal management
 - · Revenue efforts
- 2005-2008
 - Strong economic base leads to exceptional revenue performance,



Expenditure ceilings: the South African context

- First fiscal surplus
- 2009-2010
 - Sharp fall in tax revenue by R60 billion
 - Countercyclical fiscal stance maintained, turning a budget surplus to a deficit
 - Chose to maintain expenditure through additional borrowings





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Maintaining the expenditure ceilings: the South African context

- Risks to the fiscus began to materialise towards the end of 2012
- Decision was made to stick to the expenditure ceilings proposed in the Budget 2012
- 2013/14 was an exception, as the breach of the ceiling was due to the recapitalisation of the DBSA
- Government is on track to achieve the spending target set in the 2014 MTBPS for 2014/15

Table 3.2 Main budget non-interest expenditure, 2011/12 - 2017/18

| | • | | | | | | |
|--------------------|---------|---------|---------|-----------|-----------|-----------|-----------|
| R million | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 |
| 2013 Budget Review | 812,063 | 878,642 | 955,333 | 1,029,262 | 1,107,564 | _ | _ |
| 2013 MTBPS | _ | 877,443 | 949,109 | 1,027,762 | 1,106,064 | 1,185,110 | - |
| 2014 Budget Review | - | _ | 947,853 | 1,027,662 | 1,105,943 | 1,184,424 | - |
| 2014 MTBPS | _ | - | - | 1,021,855 | 1,095,761 | 1,168,940 | 1,267,025 |
| 2015 Budget Review | - | - | - | 1,020,105 | 1,095,904 | 1,168,973 | 1,267,486 |



The Medium Term Budget Policy Statement

- · Medium-term expenditure framework
 - > In 1997, South Africa adopted a multi-year budgeting system and the MTBPS
 - > We budget for three years, but revise this annually
 - > We use the concept of a rolling three-year framework
- The MTBPS policy statement that informs the Budget and it sets out:
 - > Key priorities
 - > Size of the spending envelope
 - > Division between 3 spheres
 - > Allocations to major conditional grants
- It provides indicative allocations and forecasts for the MTEF to be published in the Budget Review and ENE
- The MTBPS is a part of South Africa's institutional framework
- The MTBPS is presented to Parliament and for public debate to ensure transparency



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Purpose

The MTBPS:

- Outlines the economic context in which the forthcoming government budget is being formulated
- Explains fiscal policy in the context of the economic outlook
- Presents the division of revenue amongst the three spheres of government
- Proposes government's spending framework for the next three years



Key aspects covered in the MTBPS

- · Chapter 1: Overview and policy themes
- · Chapter 2: Economic outlook
 - > Including macroeconomic forecasts
- Chapter 3: Fiscal policy
 - Includes the fiscal policy stance for the MTEF
 - Broad discussion of revenue, expenditure, the budget balance, and government debt
- Chapter 4: Medium-term expenditure priorities and division of revenue
- Annexures



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The importance of publishing such a document annually

- · The MTBPS provides a multi-year macroeconomic forecast
- The provision of a multi-year fiscal forecast enables:
 - > fiscal discipline & multi-year planning
 - a degree of certainty for budget managers for expenditure commitments and budget allocations over the medium-term
- Enables fiscal risk analysis:
 - Signals the direction of the fiscal trajectory and the medium-term fiscal target



Formulation

Formulation of the fiscal framework includes the following:

- · Macroeconomic forecasts
- · Revenue projections
- · Non-interest expenditure decisions
- · Expenditure-changes to interest spending
- Budget balance considerations
- Maintaining credibility of fiscal aggregates



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Macroeconomic forecasts

- The macroeconomic forecasts are revisited with each release of the SA Reserve Bank's quarterly bulletin
- The macroeconomic forecasts are updated 3 times before the MTBPS and once more for Budget
- The fiscal framework is updated for the following key macroeconomic variables:
 - · Real and nominal GDP
 - · GDP and CPI inflation



Revenue projections

- Revenue projections are decided by the RAWC (two meetings are held before the finalisation of the MTBPS)
- Revenue needs to be considered at the same time as expenditure in order to determine a consolidated picture of government operations
- · Revenue projections for the new outer year is provided



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Non-interest expenditure decisions

Determining the baseline for non-interest expenditure:

- Use the framework presented in the Budget as a starting point for the current year's MTBPS
 - -e.g. framework in Budget 2015 will be used as a starting point for MTBPS 2015
- Construct a baseline for total non-interest allocations which includes a new outer year
 - -This is done by expenditure planning in consultation with public finance and fiscal policy
- Usually the previous baseline is grown by a factor determined by public finance and budget office which is reflective of inflation and growth
- In depth analysis is conducted by budget analysts to remove any programmes from the baseline that have been completed

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Non-interest expenditure decisions (continued)

Following the determination of the non-interest spending baseline:

- · Adjustments are made to reflect positive real growth across the MTEF
- · A contingency reserve is set aside
- Discussion takes place between several units in the Treasury to determine if there will be additional money available and how much?
- Division of spending between spheres of government and across functions is finalised following the conclusion of the medium-term expenditure committee meetings
- Additions to baseline may change between MTBPS and Budget



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Determining expenditure-changes to interest spending

Estimates of interest on debt are determined using:

- Changes to debt stock
- Interest rates, inflation and exchange rate assumptions



Budget balance

- · The budget balance is guided by:
 - sustainability
 - > intergenerational equity
- Lower borrowing for current spending, alongside sustained spending on capital investment improves the composition of the deficit.



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Maintaining credibility of fiscal aggregates

- Budget allocations should be reflective of:
 - Government's strategic priorities and aligned to the NDP
 - > Inflation in order to maintain the purchasing power of expenditure
 - > Growth in the economy and government's intended contribution to future growth
- · Debt management considerations:
 - > Sustainability in the long run
 - ➤ What type of expenditure is debt financing?
 - Reflection of the macroeconomic outlook for interest rates, growth, inflation and exchange rate
- Growth in revenue should reflect growth in the economy, with structural changes in expenditure being matched by changes to taxes
- · Fiscal sustainability and prudential fiscal management



Contingency reserve-the case for South Africa

- · The role of the contingency reserve is to:
 - > accommodate changes to the economic environment
 - > meet unforeseen and unavoidable spending pressures
- · The amount is set aside in advance but not allocated
- The reserve is relatively small in the first year of the MTEF, but increases in the outer years
- In the first year, the reserve is allocated in the adjustment budget (MTBPS in October)
- This allocation usually cover the balance of revenue shortfalls or spending overruns

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Size of the contingency reserve

- · The dilemma in determining the size of the contingency reserve
 - > Ensuring sufficient buffer to absorb justified uncertainty
 - > Maintain disciplining restriction in the budget
- · Factors affecting the appropriate size:
 - > Time frame
 - > Policy composition
 - > Indexation schemes
 - > Extent of contingent liabilities
- · Common practice is 1-3 per cent of total expenditure



Size of the contingency reserve in South Africa

Contingency reserve, Budgets 1998 - 2015

| | 1998 | 2002 | 2006 | 2010 | 2014 | 2015 |
|--------|--------|--------|--------|--------|--------|--------|
| Year 1 | 1 000 | 3 300 | 2 500 | 6 000 | 3 000 | 5 000 |
| Year 2 | 3 000 | 5 000 | 5 000 | 12 000 | 6 000 | 15 000 |
| Year 3 | 7 000 | 9 000 | 8 000 | 24 000 | 18 000 | 45 000 |
| Total | 11 000 | 17 300 | 15 500 | 42 000 | 27 000 | 65 000 |

- Indicative allocations in 2017/18 have also been restrained, and there are substantial unallocated resources
- These resources will be available to build a buffer against economic and fiscal shocks in the vears ahead
- In the 2015 Budget, unallocated reserves are provided for as follows:
 - > R5 billion in year 1 of the MTEF
 - > R15 billion in year 2
 - > R45 billion in year 3



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The consolidated operating and capital accounts

Table 3.4 Consolidated operating and capital accounts, 2011/12 - 2017/18

| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 |
|-------------------------------------|---------|---------|---------|----------|-----------------------|---------|---------|
| | | Outcome | | Revised | Medium-term estimates | | imates |
| R billion | | | | estimate | | | |
| OPERATING ACCOUNT | | | | | | | |
| Current revenue | 830.7 | 893.4 | 993.1 | 1,079.3 | 1,184.5 | 1,323.7 | 1,434.5 |
| Current payments | 838.6 | 921.1 | 1,010.9 | 1,095.6 | 1,181.4 | 1,261.9 | 1,334.1 |
| Compensation | 347.4 | 376.6 | 409.5 | 445.3 | 479.5 | 509.6 | 539.6 |
| Goods and services | 150.8 | 162.7 | 174.6 | 180.3 | 187.7 | 200.3 | 209.4 |
| Interest payments | 81.7 | 93.3 | 109.3 | 120.8 | 132.4 | 146.8 | 158.3 |
| Current transfers and subsidies | 258.6 | 288.5 | 317.5 | 349.2 | 381.8 | 405.2 | 426.9 |
| Current balance | -7.8 | -27.7 | -17.8 | -16.3 | 3.0 | 61.8 | 100.4 |
| Percentage of GDP | -0.3% | -0.8% | -0.5% | -0.4% | 0.1% | 1.4% | 2.0% |
| CAPITAL ACCOUNT | | | | | | | |
| Capital receipts | 0.2 | 0.3 | 0.3 | 0.4 | 0.5 | 0.5 | 0.5 |
| Capital payments | 62.3 | 66.3 | 74.5 | 86.3 | 97.5 | 103.7 | 111.4 |
| Capital transfers | 48.4 | 52.3 | 55.8 | 57.7 | 63.6 | 67.9 | 70.9 |
| Capital financing requirement | -110.5 | -118.2 | -130.1 | -143.6 | -160.6 | -171.1 | -181.8 |
| Percentage of GDP | -3.6% | -3.6% | -3.6% | -3.7% | -3.8% | -3.8% | -3.7% |
| Financial transactions ¹ | 8.2 | 10.1 | 10.6 | 7.5 | 0.4 | 7.0 | 4.2 |
| Unallocated reserves | - | _ | - | - | 5.0 | 15.0 | 45.0 |
| Budget balance | -110.1 | -135.8 | -137.2 | -152.4 | -162.2 | -117.3 | -122.2 |
| Percentage of GDP | -3.6% | -4.1% | -3.8% | -3.9% | -3.9% | -2.6% | -2.5% |

Transactions in financial assets and liabilities
 Source: National Treasury



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Principles of fiscal policy and the consolidated fiscal framework

- Principles of countercyclicality, debt sustainability and intergenerational fairness continue to guide fiscal policy
- The 2015 Budget implements government's commitments to narrow the budget deficit, stabilise
 debt and begin to rebuild fiscal space.
- Since 2012, government has pointed out that a deterioration of the economic environment would warrant a reconsideration of expenditure and revenue plans
- Economic growth has been revised down for the fifth consecutive year and is likely to remain below 3 per cent over the next two years
- Despite the implementation of a spending ceiling, weak economic growth has produced a persistently large budget deficit
- While fiscal policy has supported the economy for the past seven years, this countercyclical approach
 has reached its limits. The budget deficit is largely structural and cannot be reduced through a cyclical
 upturn in revenues
- Accordingly, the fiscal policy package is proposed in the 2014 MTBPS and Budget 2015



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Principles of fiscal policy and the fiscal policy package

- · Elements of the fiscal policy package:
 - Reduce the expenditure ceiling by R25 billion over the next two years, compared with the 2014 Budget baseline.
 - Increase personal income tax rates and the general fuel levy, raising an additional R16.8 billion in 2015/16.
 - Strengthen budget preparation and expenditure controls to improve efficiency of resource allocation and the composition of spending.
 - Withhold additional resources for changes to personnel numbers.
 - Ensure that the financing of state-owned companies does not increase national government's budget deficit.





THANK YOU

